

IAMSE Webinar
Global challenges and Solutions
in Health Professions Education

**Challenges and Opportunities
for Medical Schools in Africa**

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Africa – large and complex

- ~ 54 countries
- ~1500–2000 languages
- Wide spectrum of cultures, geographies, economies, historical legacies
- Challenges & opportunities for health professional education?



Colonialist Legacies of Africa

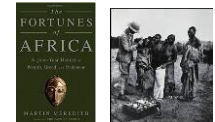
“The only excuse for colonization is medicine...The one thing that...ennobles and justifies the [brutality of colonization]...is the action of the doctor.” (Lyautey)



French Marshal Lyautey
1854–1934

“It is no accident that the redefinition of public health and biomedicine as scientific professions coincided with the moment at which European powers began to build empires.”

Greene, J et al. “Colonial Medicine and its legacies” in *Reimagining Global Health*, 2013



Is ‘Colonialism’ still setting the agenda?

“Knowledge frameworks carried forward from colonial times continue to influence both who is invited to the policymaking table and how global health agendas are then prioritized.”

Greene J, *Colonial Medicine and its Legacies*, 2011

**Rise and Impact of
“Global Health” on science and
medicine in Africa**

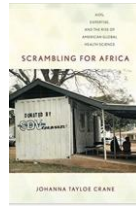
“Global Health” & Medical Education?

- Jim Kim 2011 AAMC –Pres World Bank, (PIH)
- Medical schools should drive “global health:”
 1. Medical schools are the upstream training ground for doctors
 2. Medical schools have added access to multiple disciplines in universities that add value to global health



“Global Health” & the New Scramble for Africa

“The awkward relationship between science and development is...a defining characteristic of global health research. Since the waning of the colonial era in the second half of the twentieth century, relations between African nations and “the West” have been increasingly defined by the politics of aid and development, in which North American and European countries serve as “donors” to impoverished, formerly colonized “client” nations.”



‘Western’ medical education as ‘unwitting (re)colonizers?’

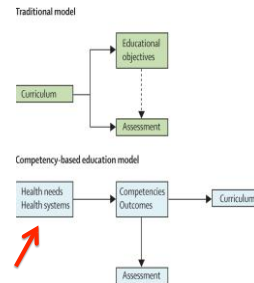
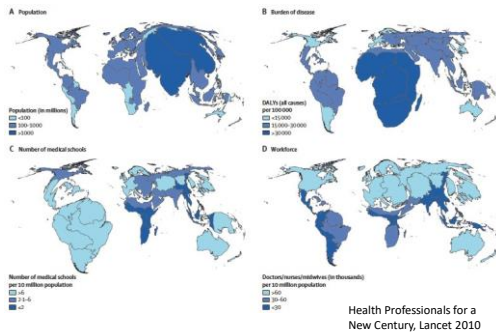
“What does it mean to be a medical educator who may unwittingly be colonizing an ‘Other’ with patently Western ideals and practices, a rhetorical tactic that serves also to construct the identity of the colonizer.”



Health Professionals for a New Century – transforming education to strengthen health systems in an interdependent world



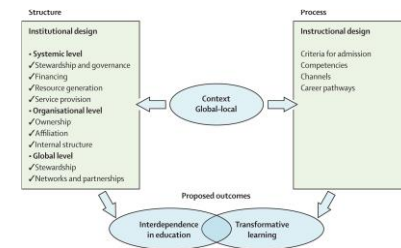
‘Health and Systems Needs’ VS ‘outdated static curricula’



“...a slow-burning crisis is emerging in the mismatch of professional competencies to patient and population priorities because of fragmentary, outdated, and static curricula producing ill-equipped graduates for underfinanced institutions.”

(Frenk et al., LANCET 2010)

‘Interdependence--Context--Transformation’



Frenk et al., LANCET 2010

Contexts: Global VS Local?

- *Adaptation locally but harnessing of resources globally in a way that confers capacity to flexibly address local challenges while using global knowledge, experience, and share resources... (Frenk et al. Lancet 2010)*
- *“Global policies can be helpful in offering strategies and standards for care delivery, but they must be adapted to local context to minimize unintended negative consequences ...” (Bleakley, Bligh and Brown 2011)*

“Interdependence =
from ‘isolated silos’ to **“networks, alliances & consortia”**
(Lancet. 2010)

“Laudable efforts to address these deficiencies have mostly floundered because of the so-called tribalism of the professions – ie the tendency of the various professions to act in isolation from or even in competition with each other.”

Shift from isolated to harmonized education and health systems... from stand-alone institutions to **networks, alliances and consortia**

“Networks, alliances and consortia..”

“Global Networks, Alliances and Consortia” in Global Health Education—The Case for South-to-South Partnerships

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Kasonde Bowa, MB BCh, MSc, MMed, DPH,|| Philip Odonkor, MB ChB, PhD,§
Jorge Ferrão, PhD,¶ Yohana Mashalla, MD, PhD,|| Olli Vainio, MD, PhD, **††
and Sten H. Vermund, MD, PhD†††*

Eichbaum et al. – JAIDS, 61(3), 2012

Medical Education Partnership Initiative



MEPI 2010–2015 – capacity building of medical education in Africa



MEPI transitions into AFREhealth Accra Ghana June 2017

The screenshot shows the MEPI website. At the top, there are navigation links: NEWSLETTERS, WEBINARS, HOME, ABOUT MEPI, LIBRARY, SYMPOSIUM. Below this, there is a section for the 2017 AFREHEALTH SYMPOSIUM with a '2017 Call for Abstracts' button. To the right, there is a 'SYMPOSIUM ANNOUNCEMENT' section with a logo for AFREhealth and text about the symposium's theme: "Leadership and Capacity building for Health Professions Education and Research in Africa."



CUHG -Largest academic global health organization in world – EducaAon/Research
 -165 universiAes, > +30 000-individual network



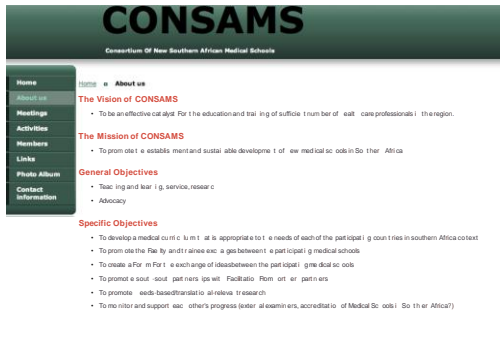
AFREhealth–CUHG collabora%ve Working Group (2017)



Regional African EducaAon ConsorAa



MEDICAL EDUCATION FOR EQUITABLE SERVICES TO ALL UGANDANS (MESAU)
 A Medical Education Partnership Initiative (MEPI)



ProliferaAon of New Medical Schools
 +100 new medical schools to open in Africa over next 10y!



Rural Community Programs
 eg Namibia; & 'One–student–one–Family' (UniLurio, Moz)



Resource applicaAons



FULL CAST AND CREW | TRIVIA | USER REVIEWS | IMDbPro | MORE | SHARE

A Doctor of My Own: The First Medical Students of Namibia (2014) ★ 9.4

51min | Documentary, History, News | 11 May 2014 (USA)

1:38 Trailer

According to the WHO, Sub-Saharan Africa carries 2% of the world's burden of disease, but 3% of the health-care workforce. Within the next decade, 100 medical schools will open across ... See full summary

Director: Trisha Pasric
 Stars: Jillo Frank, Quentin Eickbaum, Philip Odoiker

Challenges facing (New) Medical Schools in Africa

1. Standards/accreditation
2. Admissions
3. Assessment and Evaluation
4. Curriculum

Wanting to conform to 'Western' standards

- "Nervousness about not being seen to conform to Western educational imperatives permeates... [African] medical education..."
- "...medical educational strategies cannot be cooked up in [Western] Universities and then exported. They must be context specific and fit the purpose, formulated in the heat of practice."



Exporting (franchising?) Western Standards

Thinking the post-colonial in medical education
 Alan Brinkley, Julie Richey & John Wigh
 Medical Education, 2008

"At its extreme, this emphasis on standardizing risks echoing the homogenizing process of Western-inspired 'McDonaldisation.' In this case, however, what is being traded in the global marketplace is knowledge rather than hamburgers."

Admissions

Admissions – challenges

- Most African schools follow the European medical education system
 - Admission straight after high school – 5-7 year degree > internship > MMed
 - Elite private VS poor public high schools – biased merit-based admissions
 - Narrow admissions criteria – exam results
 - Often lack standardized school testing and/or entrance exams
- M.O.H pressure on schools to admit & graduate more physicians
- Power influences over admissions process
- Rise of private medical schools viewed by some with suspicion

Admissions – alternate models

1. Quota system – University of Namibia SoM
 - Each region designated a quota of students admitted
 - More equitable?
 - Evidence rural students more likely to return to rural practice
2. Lower admissions criteria for some/all students?
 - Provide free rigorous academic support of a year or more (S.Africa)
 - Self paced learning; allows catch-up > equitable
3. ‘Farming out’ some admitted students to other schools/countries – SA, Lesotho, Sudan...

Assessment and Evaluation

Assessment and Evaluation

- May lack expertise and/or resources in assessment/evaluation methods (especially new medical schools).
- Options
 1. Apply locally-developed tools/resources
 2. Use online resources
 3. **Develop regional “external examiner” system (CONSAMS)**
 4. International accreditation standards
- International examination examples:
 - NBME eg pilot of the IFOM in Namibia (other CONSAMS schools);
 - OSMOSIS (offered to CONSAMS)
 - Others: COURSERA; KAHN; NextGenU – a plethora?

Curriculum

“Fragmentary, outdated, static Curricula...”
(Frenk et al., LANCET 2010)

“...a slow-burning crisis is emerging in the mismatch of professional competencies to patient and population priorities because of fragmentary, outdated, and static curricula producing ill-equipped graduates for underfinanced institutions.”

The conceit of curriculum

Cynthia Whitehead, Ayelet Kuper & Fiona Webster
 Medical EducaAon 2012

"Arrogance about our potenBal to shape our health systems through our curriculum will not serve us well...The suggesBon that medical educaBon can fix society diverts aeenBon from structural societal inequaliBes...We must take care not to suggest that the ills of society can be cured by medical curricula."

Curricula Outdate #1

Theore7cal knowledge must precede applied medical prac7ce?

"Medical educaBon must conBnue to address (and redress) the primary historical symptom of the Flexner legacy – the disjunc7on between the pe-clinical and clinical years, reflected in the outdated no7ions that theory must precede prac7ce and the abstract must precede the applied. Rather, we call for early and intensive paBent contact with integrated theory and pracBce informed by contemporary socio-cultural learning theory centered on workplace pracBce." [Bleakley, Bligh, Brown, 2011]

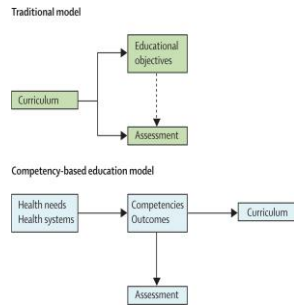
Curriculum Outdate #2

Doctor-centered hierarchies VS pa7ent-centered

"...despite 30 years' worth of research-led development in teaching and learning communicaBon in medicine, doctors in general communicate poorly and remain doctor-centered rather than paBent centered" (Roter and Hall, 2006)

Competency-based educaAon

(Frenk et al., LANCET 2010)



COMPETENCY BASED MEDICAL EDUCATION

Challenging a 'Western' EducaAonal Concept in Global Contexts

Controversies with Competencies in Global health

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 Vanderbilt University School of Medicine



www.cugh.org
[@CUGHnews](https://twitter.com/CUGHnews)

Competencies in Global Health Education

The Problem With Competencies in Global Health Education

Eichbaum, Quentin MD, PhD, MPH, MFA, MMHC

Academic Medicine: April 2015 - Volume 90 - Issue 4 - p 414-417

Acquired and Participatory Competencies in Health Professions Education: Definition and Assessment in Global Health

Eichbaum, Quentin MD, PhD, MPH, MFA, MMHC

Academic Medicine: April 2017 - Volume 92 - Issue 4 - p 468-474



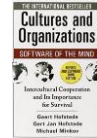
The problems...

1. Insufficiently **inclusive** of input from LMICs/global south
 - Often developed self-interestedly by commuuee in HIC programs
2. Insufficiently **context** specific
 - Generic - to be 'conveniently' transferable across contexts
3. Unresolved **"individualist/collectivist disjunction"**
 - HICs vs LMIC cultural/learning differences
4. Inadequate **assessment** methods



Individualist--Collectivist Disjunction

- **INDIVIDUALIST - high income countries (HIC)**
 - USA, European, Australia, NZ... (global north)
 - Understand themselves through individual achievement
 - Intrinsicly compeAAve
 - Learning is "acquired and possessed" by the individual
 - Learning is transferable across contexts
- **COLLECTIVIST - low-and middle income countries (LMICs)**
 - Developing countries (global south)
 - Understand themselves in terms of group they belong to
 - Intrinsicly parAcipatory, collaborAAve, place group's wishes over own
 - Learning is "situated/distributed" within and arises through parAcipaAon and from dynamic social interacAon
 - Learning is context-dependent and not fully transferable across contexts



Contexts – free or linked?

- **If context-free**
 - Competent pracAAoner is "generally competent"
 - Competencies can be taught and pracAced independent of the parAculariAes of the context
 - Competency in one context predicts competence in others
- **If context-linked**
 - PracAAoner is competent with respect to specific contexts
 - Competency **MUST** be linked & taught with respect to context
 - Competence in one context does NOT predict competence in others



Assessment – shortcomings in LMICs

Low resource seTngs....

1. **Inadequate direct observa7on (eg Holmboe, 2014)**
 - Lack of faculty, over-crowded hospitals, clinics
2. **Lack a frame or reference to assess HIC trainees**
 - What are they expected to know?
 - How should they compare alongside local trainees?
 - How to assess visiAng HIC trainees alongside local trainees'?



Assessment – shortcomings in LMICs

3. **Inadequacy of "checkbox" format**
 - Convenient but mechanisAc
 - Can lead to overconfidence
4. **Inadequate intrinsic "competence" of LMICs seAngs**
 - Concept of competency training inadequately developed
 - Competence of specific training environment affected trainee's subsequent competence. Corraccio & Englander; Asch (2009) expt
5. **Lack of con7nuing educa7on (CME) to maintain competency**
 - Competency wanes over Ame
 - seTngs in LMIC can change quickly – epidemiology, sociopolitAcAl – so competency needs adjustment



Acquired & ParAcipatory Competencies

Acquired Competency

- Knowledge & skills
- Ophthalmology – Medical Knowledge
 - *“Must demonstrate competencies in their knowledge of cataract surgery, contact lenses, corneal and external disease, eye abnormalities, glaucoma...”* (ACGME –IV.A.5.b)

ParAcipatory Competency

- Communication, collaboration etc
- Ophthalmology – Interpersonal and Communication Skills
 - *“...communicate effectively with patients, families, and the public, as appropriate, across a broad range of socioeconomic and cultural backgrounds.”* (ACGME – IV.A.5.d)



MEPI/PEPFAR 2014 conference – Maputo, Mozambique



Can interpret viral loads and CD4 counts in patients with HIV/AIDS.



Counsel a dying patient.



Acquired vs ParAcipatory competencies Competency Domains of four major global/public health organizations

Association of Schools of Public Health (ASPH) – Global Health Competency Model (Final Version 1.1) (2013) (16)	World Health Organization (WHO) Global Competency Model (2014) (17)	Consortium of Universities for Global Health (CUGH) – competency domains for Global Competency Banking (2015) (18)	Joint US-Canadian Committee on Global Health Core Competencies 2009 (19)
1. Capacity Strengthening (1)	1. Communicating in a credible and effective way (1)	1. Global burden of disease (1)	1. Global burden of disease (1)
2. Collaborating and Partnering (2)	2. Knowing and measuring progress (2)	2. Globalization of health and healthcare (2)	2. Health implications of travel, migration and displacement (2)
3. Ethical and Professional Practice (3)	3. Producing results (3)	3. Social and environmental determinants of health (3)	3. Social and economic determinants of health (3)
4. Health Equity and Social Justice (4)	4. Moving forward in a changing environment (4)	4. Capacity strengthening (4)	4. Population, resources and environment (4)
5. Program Management (5)	5. Fostering integration and networks (5)	5. teamwork, collaboration and communication (5)	5. Globalization of health and healthcare (5)
6. Socio-cultural and Political Awareness (6)	6. Inspiring and promoting individual and cultural differences (6)	6. Ethical reasoning (6)	6. Healthcare in low-resource settings (6)
7. Strategic Analysis (7)	7. Setting examples (7)	7. Professional practice (7)	7. Human rights and global health (7)
		8. Health equity and social justice (8)	
		9. Program management (9)	
		10. Social, cultural and political awareness (10)	
		11. Strategic analysis (11)	
		12. Communication (12)	

ParAcipatory Competencies – assessment

- Not amenable to standard observational/psychometric methods
- Require multidimensional approach involving input from other co-assessing healthcare teams/individuals including trainee – not just single preceptor!
- Use qualitative and mixed methods from social sciences
 - Self-directed
 - Narrative
 - Ethnographic
 - Realist enquiry
 - other



Self-Directed Assessment Seeking Eva and Regehr (2008)

- Trainee proactively seeks feedback and assessment from a range of relevant sources (being empowered by faculty, system) and translates this feedback into improving performance.
- Collectively involve peers, teachers, other sources of info
 - More reliable than single assessor (Moonen van Loon et al, 2015)
- Collectively set goals > aligns with “Transprofessionalism” (Lancet 2010) to include ancillary health workers in low resource settings



SUMMARY

1. Competencies may be **context-free or context-linked**
2. Some competencies may be individually “acquired” as knowledge/skills and **transferred across contexts**, but others (most?) are situated in dynamic social settings, **linked to contexts**, and are learned through “parAcipatory.”
3. **Acquired and parAcipatory** competencies require **different methods of assessment** – more work on assessing parAcipatory competencies
4. **Need more inclusive processes** (global south) & **more nuanced classification** of competencies



Part 2

Corollary topics

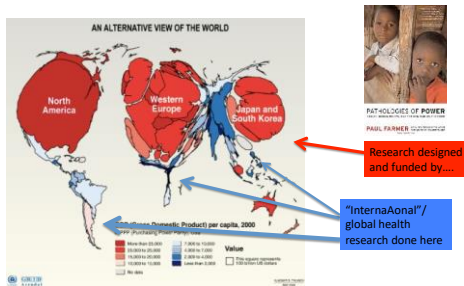
(If time permits – or skip to Conclusions)

1. Challenges of Research Ethics and Capacity

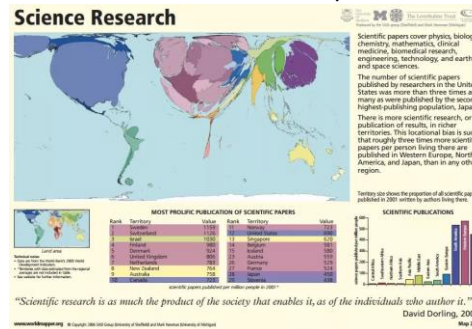
Good science = Good ethics



The HIC-LMIC Power Difference



Where is science research published?



Publication & Research Capacity

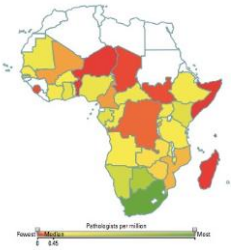
RESEARCH ARTICLE

Improving Decision Making for Massive Transfusions in a Resource Poor Setting: A Preliminary Study in Kenya

Elisabeth D. Rivello^{1*}, Stephen Letchford², Earl Francis Cook³, Aaron B. Waxman¹, Thomas Gaziano^{3,4}

1 Department of Medicine, Division of Pulmonary and Critical Care Medicine, Brigham and Women's Hospital, Boston, Massachusetts, United States of America, 2 Africa Inland Church Kijabe Hospital, Kijabe, Kenya, 3 Harvard School of Public Health, Boston, Massachusetts, United States of America, 4 Department of Medicine, Division of Cardiovascular Medicine, Brigham and Women's Hospital, Boston, Massachusetts, United States of America

Clinical CapacitaAon Eg: Pathology in Africa



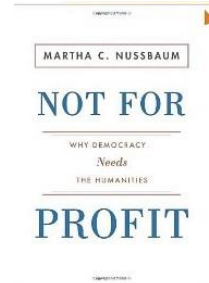
Country	Population (2010)	No. of Pathologists	Percentage
Algeria	34,804,000	23,500,000	67
Burkina Faso	19,507,000	160	0
Burundi	7,146,000	200,000	3
Cameroon	19,106,000	2,732,000	14
Chad	10,994,000	2,200,000	20
Cote d'Ivoire	21,658,000	8,838,000	41
DRC	54,400,000	3,360,000	6
Egypt	78,250,000	67,100,000	86
Ethiopia	70,200,000	1,500,000	2
Ghana	20,600,000	8,000,000	39
Guinea	9,800,000	6,000,000	61
Kenya	33,578,000	812,000	2
Madagascar	22,767,000	760	0
Mali	16,000,000	1,900,000	12
Morocco	31,010,000	1,860,000	6
Mozambique	23,707,000	160	0
Nigeria	139,500,000	139,500,000	100
Senegal	10,400,000	400,000	4
South Africa	48,420,000	8,420,000	17
Tanzania	44,420,000	700,000	2
Togo	6,867,000	2,800,000	41
Uganda	32,790,000	4,400,000	13
Zambia	10,100,000	1,000,000	10
Zimbabwe	13,478,000	2,880,000	21

2. Science VS Humanies?

Relevance of humanies to medical educaAon in Africa!

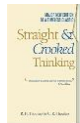
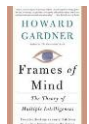
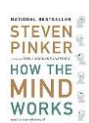
Why we need the 'humanies'

"...educaBon is not just about the passive assmilabon of facts and cultural tradiBons, but about *challenging the mind to become acBve, competent, and thoughhully criBical in a complex world.*"



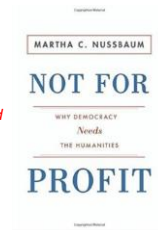
Grappling with complexity - Understanding how the Mind Works...

"...being comfortable with uncertainty, knowing how to ask the right quesBons..." (Quirk, 2011)



Democracies need the humanies

"Art is the great enemy of ...obtuseBess, and artBsts ...are not reliable servants of any ideology...they always ask the imaginaBon to move beyond its usual confines, to see the world in new ways."



Humanies – for 'democracy' and 'close noAcing'

"The arts and humanies are given a central role (i) politically – in democroBizing medicine, where the also educate for tolerance and ambiguity, and (ii) aesthetically – in...learning how to communicate professionally and... how to engage in close noAcing in physical examinaAon and diagnosis."



3. Bidirectional learning

Hippocratic oath example -University of Namibia SoM adapted at US medical school (VUSM).

"We vow to honor and respect life on earth, in all forms, crawling and reasoning, with intellect or with handicap, to be ambassadors of healthy living and a prosperous future"



Conclusions

1. Africa – a large place with complex cultures, political legacies (colonialist & other) > no 'one-size-fits-all'
2. Medical education in Africa spans a wide range of resources and modalities in pedagogy, standards/accreditation, curricula, admissions, assessment and evaluation
3. Key concepts in global education – contexts, interdependence
 - Consortia, alliances, networks – MEPI, CONSAMS, AFREhealth, CUGH
 - Role of "global health" in driving change global education, research
 - Risks of exporting "western" education into local African contexts
4. Problem with competencies in African 'collectivist' settings
5. Ethics of research; capacity; science vs humanities

Thank you for your attention!
Questions?

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