



UNIVERSITY OF
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SANFORD SCHOOL OF MEDICINE

Longitudinal Integrated Clerkships: Challenges of expanding to all campuses and all students

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Objectives

- Following this session, participants will be better able to:
1. Identify the Longitudinal Integrated Clerkship (LIC) model,
 2. Describe the evidence about advantages of the LIC as compared to block clerkships,
 3. Anticipate potential challenges to implementation of a multi-campus LIC, and
 4. Identify strategies to address these challenges.



Longitudinal Integrated Clerkship (LIC)

- Students participate in comprehensive care of patients over time
- develop continuous relationships with faculty
- Curriculum addresses core clinical competencies across multiple disciplines simultaneously



Clerkship Models



Traditional Block



Longitudinal Ambulatory Track



Hybrid Block & LIC



Longitudinal Integrated



Example LIC Schedule

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	
Week 1	7:00-8:00	Hospital Rounds						optional
	8:00-12:00	IM Clinic	Surgeon Clinic	Patient Panel and Self-Directed Learning*	Preceptor's Clinic (one per month)	Patient Panel and Self-Directed Learning*		
	12:00-2:30	Home Visitation	Small Group Case		Small Group Case			
	3:30-5:00	PM Clinic	Family Medicine Clinic	OB/Gyn Clinic	Patient Panel and Self-Directed Learning*	P.A. Clinician		
	Post 5:00	Evening Call						periodic self-assess TBC
Week 2	7:00-8:00	Hospital Rounds						optional
	8:00-12:00	IM Clinic	OB/Gyn Clinic	Patient Panel and Self-Directed Learning*	Preceptor's Clinic (one per month)	Patient Panel and Self-Directed Learning*		
	12:00-2:30	Home Visitation	Small Group Case		Small Group Case			
	3:30-5:00	PM Clinic	Family Medicine Clinic	Surgeon Clinic	Patient Panel and Self-Directed Learning*	P.A. Clinician		
	Post 5:00	Evening Call						periodic self-assess TBC



Administration

Central administration

- LIC director (assistant dean)
- Office of medical education

Clerkship directors

- department assistants

Distributed administration

- Campus deans (chair coordinating committees)
- Coordinating committees
- Education coordinators



Role of Coordinating Committees



Monthly review - Every student discussed every month

- Student-Patient experience/procedure logs
- Independent learning activities: online cases, H&Ps, etc.
- Feedback from attendings (3 times a year)
- Test scores (when available)
- Monthly feedback from mentor on the committee

Formative (mid-year) & summative grading

- Exact scores are calculated for each course at mid-year (formative) and end of year (summative)



Assessment:

Credits by disciplines and competencies

25 credits divided among:

- Family medicine
- Internal medicine
- Neurology
- OB/Gyn
- Pediatrics
- Psychiatry
- Surgery

23 credits divided among:

- Medical knowledge
- Patient care
- Interpersonal & communication skills
- Practice-based learning & improvement
- Professionalism
- Systems-based practice



Assessment: Grading Formula Examples

Discipline Example:

- Internal medicine
 - 50% Subject exam
 - 30% Attending eval
 - 20% H&Ps, online cases

All discipline grades use the same components and weightings.



Assessment: Grading Formula Examples

Competency Example:

- Interpersonal & communication skills
- 50% attending evaluations (Communication items from all disciplines)
 - 30% OSCE (communication sub-score)
 - 20% small group facilitator evaluation

Grading components and weightings vary by competency.



Show me some evidence!



Medical Knowledge

- Equivalent knowledge^{1,2} and clinical skills on standardized testing^{3,4,5}
- Step 1 to Step 2 scores increase (LIC students >5 points lower Step 1, slightly higher on Step 2)⁶
- OSCE – equivalent knowledge⁷

¹Schauer R, Schiewe D. Performance of Medical Students in a Nontraditional Rural Clinical Program, 1998-99 through 2003-04. *Acad Med* 2006; 81(7): 603-607

²Worley, et al. The Parallel Rural Community Curriculum: an integrated clinical curriculum based in rural general practice. *Med Educ* 2000; 34: 558-565

³Hirsch, et al. Educational Outcomes of the Harvard Medical School- Cambridge Integrated Clerkship: A way forward for medical education. *Acad Med* May 2012; 5: 648-649

⁴Worley D, et al. Academic Performance of Longitudinal Integrated Clerkship Versus Rotation-Based Clerkship Students: A Matched-Cohort Study. *Acad Med*, Vol 89(2), Feb 2014; pp. 292-295.

⁵McLaughlin, et al. A comparison of performance evaluations of students on longitudinal integrated clerkships and rotation-based clerkships. *Acad Med* 2011; 86: S25-9

⁶Hansen L, Simanton E. Comparison of third-year student performance in a twelve-month longitudinal ambulatory program with performance in traditional clerkship curriculum. *SD Med* 2009 Aug; 62(8): 315-7.

⁷Telerman, et al. Outcomes of different clerkship models: longitudinal integrated, hybrid, and block. *Acad Med* 2013; 88(1): 881-889.



Medical Knowledge

- Trend higher on USMLE Step 2 CK but not statistically significant⁷
- Improved knowledge retention beyond the third year⁸
- Residency directors rated RICC stronger overall performance compared to RBC⁹

⁷Teherani, et al. Outcomes of different clerkship models: longitudinal integrated, hybrid, and block. *Acad Med* 2013; 88 (1): 881-889.

⁸Hansen L., Simanton E. Long-term retention of information across the undergraduate medical school curriculum. *SD Med* 2012 Jul; 65(7): 261-263

⁹Woloschuk W, et al. Comparing the performance in family medicine residencies of graduates from longitudinal integrated clerkships and rotation-based clerkships. *Acad Med*. Vol 89,(2), Feb 2014, pp 296-300.



Patient Care/Clinical Skills

- Patient continuity provides a “doctor-like role”^{10,11}
- Improved patient-centered attitudes^{7,12/13}
- More meaningful patient interactions¹⁴
- No difference in surgery skills - OSATS¹⁵

¹⁰Hauer, et al. The role of role: learning in longitudinal integrated and traditional block clerkships. *Med Educ* 2012; 46:698-710.

¹¹Walters, et al. Outcomes of longitudinal integrated clinical placements for students, clinicians and society. *Med Educ* 2012; 46: 1028-1041.

¹²Teherani, et al. Outcomes of different clerkship models: longitudinal integrated, hybrid, and block. *Acad Med* 2013; 88 (1) 881-889.

¹³Gaulberg et al. Into the future: patient-centeredness endures in longitudinal integrated clerkship graduates. *Med Educ* 2014; 48:572-582.

¹⁴Poncelet, et al. Patient views of continuity relationships with medical students. *Med Teach* 2013; 35: 465-471.

¹⁵O'Brien, et al. Students' clinical roles and opportunities for learning in the workplace: Clerkship learning in two clerkship models. *Med Educ* 2012; 46: 613-624.

¹⁶Brooks, et al. Surgical skills acquisition: performance of students trained in a rural longitudinal integrated clerkship and those from a traditional block clerkship on a standardized examination using simulated patients. *J Surg Educ*. 2014 Mar-Apr; Vol. 71(2), pp 246-53.



Patient Care/Clinical Skills

- LIC students better understand patient's experience¹⁶
- LIC students learn diagnostic reasoning faster¹⁷
- LIC students describe their role as caregiver; BC students as team player and performer¹⁸

¹⁶Ogur B., et al. The Harvard Medical School—Cambridge integrated clerkship: an innovative model of clinical education. *Acad Med* 2007; 82: 397-404

¹⁷Hansen, Simanton, Bien. Comparing clinical learning in longitudinal integrated clerkships versus block clerkships using diagnostic reasoning testing. Poster Presentation, 2012.

¹⁸O'Brien, et al. Visions of the ideal medical student: Impressions from longitudinal integrated and block clerkship experiences. AAMC. Research in Medical Education Annual Meeting. Philadelphia, PA. November 5, 2013. (oral presentation)



Practiced-based Learning and Improvement

- Facilitates professional identity formation^{19,10}
- LIC students spent significantly more time performing direct patient care activities alone at the end of the year¹⁴

¹⁹Konkin J., Suddards C. Creating stories to live by: caring and professional identity formation in a longitudinal integrated clerkship. *Adv in Health Sci Ed*. 2012; 17: 585-596

²⁰Hauer, et al. The role of role: learning in longitudinal integrated and traditional block clerkships. *Med Educ* 2012; 46:698-710.

²¹O'Brien, et al. Students' clinical roles and opportunities for learning in the workplace: Clerkship learning in two clerkship models. *Med Educ* 2012; 46: 613-624.



Communication

- Positive patient evaluations^{20,21}
- Better developed clinical communication skills^{3,16,22}
- OSCE—Improved data gathering⁷

²⁰Poncelet, et al. Patient views of continuity relationships with medical students. *Med Teach* 2013; 35: 465-471.

²¹Hudson, et al. Patient perceptions of innovative longitudinal integrated clerkships based in regional, rural and remote primary care: a qualitative study. *Family Practice* 2012; 13: 72-79.

²²Nishi, et al. Educational Outcomes of the Harvard Medical School—Cambridge Integrated Clerkship: A way forward for medical education. *Acad Med* May 2012; 5: 643-649

²³Ogur B., et al. The Harvard Medical School—Cambridge integrated clerkship: an innovative model of clinical education. *Acad Med*. 2007; 82: 397-404

²⁴Wamsley, et al. Continuity in a longitudinal out-patient attachment for Year 3 medical students. *Med Educ* 2009; 43: 895-906.

²⁵Teherani, et al. Outcomes of different clerkship models: longitudinal integrated, hybrid, and block. *Acad Med* 2013; 88 (1): 881-889.



Professionalism

- Increased student satisfaction and perceived value of feedback⁷
- Less burnout and improved empathy^{23,24}

²⁶Teherani, et al. Outcomes of different clerkship models: longitudinal integrated, hybrid, and block. *Acad Med* 2013; 88 (1): 881-889.

²⁷Krupat, et al. Can Changes in the Principal Clinical Year Prevent the Erosion of Students' Patient-Centered Beliefs? *Acad Med* 2009; 84: 582-586.

²⁸Hansen L, Simanton E. Program Evaluation and the Hidden Curriculum, USD; Poster Presentation, 2011



Professionalism

- Scholarly activity – Graduates of the LIC attained awards and published papers at the same rate as peers and were more likely to engage in health advocacy work¹²
- LIC students gain confidence to influence their own learning and modify circumstances to meet learning needs²⁵
- Improved recognition and respect for health professional roles²⁶ and interprofessional teams²⁷

¹²Gaufberg, et al. Into the future: patient-centeredness endures in longitudinal integrated clerkship graduates. *Med Educ* 2014; 48: 572-582.

²⁵Hauer, et al. More is better: Students describe successful and unsuccessful experiences with teachers differently in brief and longitudinal relationships. *Acad Med* 2012; 87:1389-1396

²⁶Zink T., et al. Learning professionalism during the third year of medical school in a 9-month-clinical rotation in rural Minnesota. *Med Teach* 2009; 31: 1001-6

²⁷Myhre D., et al. Exposure and attitudes towards interprofessional teams: a three-year prospective study of longitudinal integrated clerkship versus rotation-based clerkship students. *J Interprof Care* 2014; 28 (3): 270-2.



Systems-Based Practice

- Workforce – LIC grads more likely to enter primary care residency and rural practice^{28/29/30/31}
- LIC students make career specialty decision earlier³²

²⁸Norris, et al. Accomplishing the Workforce Mission: A Multi-site study of key long-term outcomes of rural longitudinal integrated clerkships in the United States: submitted

²⁹Worley P. Vocational career paths of graduate entry medical students at Flinders University: a comparison of rural, remote and tertiary tracks. *Med J. Aust*; 2008 Feb 4; 188(3):177-8.

³⁰Zink T., et al. Efforts to graduate more primary care physicians who will practice in rural areas: examining outcomes from the university of Minnesota-Duluth and the rural physician associate program. *Acad Med* 2010; Apr 85(4):599-604.

³¹Stagg, et al. Are medical students influenced by preceptors in making career choices, and if so how? *Rural Remote Health* 2012; 12: 1832

³²Lindemann J., Hansen L., Simanton E. When do students make their career specialty decision and does clerkship format matter? CGEA poster presentation, 2014.



Systems-Based Practice

- LIC students of value to health care team, understand the patient experience, contribute to care and facilitate transition^{33/34}
- Progressively increasing patient responsibility^{7/33/35}
- Improve the perceived quality of patient care³³

³³Ogur B, Hirsh D. Learning through Longitudinal Patient Care-Narratives from the Harvard Medical School-Cambridge Integrated Clerkship. *Acad Med* 2009; 84 (7):844-850.

³⁴Worley, et al. Empirical evidence for symbiotic medical education: a comparative analysis of community and tertiary-based programmes. *Med Educ* 2006; 40: 109-116

⁷Teherani, et al. Outcomes of different clerkship models: longitudinal integrated, hybrid, and block. *Acad Med* 2013; 88 (1): 881-889.

³⁵Mihalynuk, et al. Student learning experiences in a longitudinal clerkship programme. *Med Educ* 2008; 42: 729-732.



Political Implications

Challenge

- Departments may sense a loss of control over “their” curriculum

Strategies

1. Seek department input
2. Without compromising outcomes, allow flexibility
3. Find key champions
4. Acknowledge loss

Bolman L, Deal T(2008). *Reframing organizations: Artistry, choice, and leadership* (4th ed.). San Francisco: Jossey-Bass. (Political, Structural, Human Resource, and Symbolic)



Structural Implications

Challenge

- Logistical complexity

Strategies

1. Faculty and staff development
2. Get department chairs working with you; others will follow
3. Consistently address concerns and incorporate new ideas (Best practices LIC)
4. Model after successful programs



Human Resource Implications

Challenge

- Concern about job security and new roles

Strategies

1. Meet regularly with all players, (from admin assistants to department chairs)
2. Reassure as appropriate
3. Retrain



Symbolic Implications

Challenge

–“This is not how I trained.”

Strategies

1. Review changes in med ed and research behind it
2. Emphasize continuity of patient relationships, faculty relationships, curriculum
3. Focus on the future while acknowledging the past



Summary

1. Longitudinal Integrated Clerkships emphasize continuity of patients, faculty, curriculum.
2. Evidence demonstrates comparability and advantages of LIC as compared to blocks.
3. Anticipate challenges to implementation that are more about change angst than pedagogical theory.



Q&A